#### Statements of Net Position

#### June 30, 2025 and 2024

(In thousands)

Assets	2025	2024
Current assets: Cash Restricted cash	\$ 359,422 108,015	221,006 60,605
Investments	1,874,773	1,821,093
Restricted investments Receivables, net of allowance	832,111 153,728	572,493 161,210
Lease receivable	5,838	6,521
PPP receivable	19,512	19,190
Inventory Due from State of New Jersey	25,534 53	25,828 384
Restricted deposits	13,741	13,688
Prepaid expenses	7,119	9,196
Total current assets	3,399,846	2,911,214
Noncurrent assets: Investments	145,478	_
Restricted investments	1,105,814	1,076,433
Lease receivable PPP receivable	156,044 439,996	151,893 459,508
Capital assets, net of accumulated depreciation and amortization	13,604,741	13,266,552
Total noncurrent assets	15,452,073	14,954,386
Total assets	18,851,919	17,865,600
Deferred Outflows of Resources		
Deferred outflows of resources:  Accumulated decrease in fair value of hedging derivatives  Deferred amounts on refunding and derivative instruments	3,239	 114,979
Deferred amount relating to pensions	18,372	21,279
Deferred amount relating to other postemployment benefit	481,811	154,031
Total deferred outflows of resources	503,422	290,289
Liabilities		
Current liabilities:	250 444	252.555
Accounts payable and accrued expenses  Due to State of New Jersey	359,111 4,663	252,767 4,471
Accrued interest payable	275,185	295,552
Unearned revenue	220,158	204,708
Current portion of bonds payable Current portion of hybrid instrument borrowing	403,555	378,070 10,571
Current portion of subscription liabilities	464	2,352
Current portion of other liabilities	34,383	20,697
Total current liabilities	1,297,519	1,169,188
Noncurrent liabilities: Bonds payable, net	11,943,118	11,733,484
Hybrid instrument borrowing	35,003	112,459
Subscription liabilities Other liabilities	200 97,224	579 146,051
Other liabilities Other postemployment benefits liability	2,251,275	1,582,120
Interest rate swap liabilities	3,239	_
Net pension liability  Total noncurrent liabilities	248,921 14,578,980	269,433 13,844,126
Total liabilities	15,876,499	15,013,314
Deferred Inflows of Resources		
Deferred inflows of resources:		
Deferred amounts on refunding and derivative instruments  Deferred amount relating to pensions	37,422 22,798	24,120
Deferred amount relating to other postemployment benefit	351,608	468,456
Deferred amount relating to leases	153,099	152,219
Deferred amount relating to PPP's  Total deferred inflows of resources	655,294	1 302 866
Net Position	1,220,221	1,302,866
Net position:		
Net investment in capital assets	2,652,619	2,423,132
Restricted under trust agreements Unrestricted	210,726 (604,724)	196,841 (780,264)
Total net position	\$ 2,258,621	1,839,709
Tour net position	Ψ 2,23,021	1,037,107

(A Component Unit of the State of New Jersey) UNAUDITED

# Statements of Revenues, Expenses, and Changes in Net Position

# Six months ended June 30, 2025 and 2024

(In thousands)

	2025	2024
Operating revenues:		
Tolls \$	1,125,025	1,088,685
Fees	81,812	80,577
Concessions	19,446	17,876
Miscellaneous	12,027	10,802
Total operating revenues	1,238,310	1,197,940
Operating expenses:		
Maintenance of roadway, buildings, and equipment	168,986	154,368
Toll collection	105,050	106,483
State police and traffic control	69,897	68,061
Technology	22,467	13,589
General administrative costs	31,369	29,983
Depreciation and amortization	233,814	228,941
Total operating expenses	631,583	601,425
Operating income	606,727	596,515
Nonoperating revenues (expenses):		
Build America Bonds subsidy	38,505	38,505
Federal, State, and insurance reimbursements	110	121
Payments to the State of New Jersey	(262,250)	(254,566)
Net interest expense, Turnpike Revenue Bonds	(277,991)	(272,623)
Other bond expenses	(33)	(1,306)
Investment income	69,264	75,503
Total nonoperating expenses, net	(432,395)	(414,366)
Change in net position	174,332	182,149
Net position – beginning of year	2,084,289	1,657,560
Net position – end of year \$	2,258,621	1,839,709

See accompanying notes to financial statements.

(A Component Unit of the State of New Jersey)

UNAUDITED

# Statements of Cash Flows

# Six months ended June 30, 2025 and 2024

(In thousands)

Receipts from customers and other operating activities		_	2025	2024
Cash flows from noneapital financing activities:   Receipts from Federal, State, and insurance reimbursements   121     Payments to State of New Jersey   (262,250)   (254,666)     Net cash used in noneapital financing activities   (262,250)   (254,467)     Cash flows from capital and related financing activities:   1,977,287   533,474     Purchases and sales of capital assets, net   (378,070)   (318,679)     Principal paid on capital debt   (1,186,240)   -	Receipts from customers and other operating activities Payments to suppliers Payments to employees	\$	(171,398) (101,422)	(226,844) (97,802)
Receipts from Federal, State, and insurance reimbursements         —         121           Payments to State of New Jersey         (262,256)         (254,566)           Net cash used in noncapital financing activities         —         (262,250)         (254,466)           Cash flows from capital and related financing activities         —         —         533,474           Proceeds acquired from new capital debt         1,977,287         533,474           Purchases and sales of capital assets, net         (329,435)         (318,670)           Principal paid on capital debt         (1,186,240)         —           Refunded capital debt         (1,186,240)         —           Proceeds from Build America Bonds subsidy         —         38,692           Interest paid on capital debt         (313,059)         (290,488)           Payments for bond expenses         (32)         (1,306)           Net cash used in capital and related financing activities         (229,549)         (420,153)           Purchases of investments         6,664,252         (6,839,382)           Sales and maturities of investments         6,263,486         6,645,339           Net cash (used in) provided by investing activities         33,099         26,128,799           Apt and restricted cash – beginning of year         330,099         26	Net cash provided by operating activities	_	944,870	823,578
Cash flows from capital and related financing activities:         Troceeds acquired from new capital debt         1,977,287         533,474           Purchases and sales of capital assets, net         (329,435)         (381,670)         (318,670)         (318,670)         (318,670)         (318,670)         (318,670)         (318,670)         (318,670)         (318,670)         (318,670)         (318,670)         (318,670)         (318,670)         (1186,240)         —         —         38,692         —         —         38,692         —         —         38,692         —         —         38,692         —         —         —         38,692         —         —         —         38,692         —         —         —         38,692         —         —         —         —         38,692         —         —         —         —         38,692         — <t< td=""><td>Receipts from Federal, State, and insurance reimbursements Payments to State of New Jersey</td><td>_</td><td></td><td>(254,566)</td></t<>	Receipts from Federal, State, and insurance reimbursements Payments to State of New Jersey	_		(254,566)
Proceeds acquired from new capital debt         1,977,287         533,474           Purchases and sales of capital assets, net         (329,435)         (381,670)           Principal paid on capital debt         (1,186,240)         —           Proceeds from Build America Bonds subsidy         —         38,692           Interest paid on capital debt         (313,059)         (290,488)           Payments for bond expenses         (32)         (1,306)           Net cash used in capital and related financing activities         (229,549)         (420,153)           Cash flows from investing activities:         —         (6,646,252)         (6,839,382)           Sales and maturities of investments         6,664,6252)         (6,839,382)           Sales and maturities of investments         6,636,864         6,645,693           Interest received         5,863         6,49,453           Net cash (used in) provided by investing activities         316,543         (128,798)           Net increase in cash and restricted cash         136,528         20,182           Cash and restricted cash – beginning of year         330,909         261,429           Cash and restricted cash – end of year         \$ 66,6727         596,515           Adjustments to reconcile operating income to net cash provided by operating activities:         233,814 </td <td>Net cash used in noncapital financing activities</td> <td>_</td> <td>(262,250)</td> <td>(254,445)</td>	Net cash used in noncapital financing activities	_	(262,250)	(254,445)
Cash flows from investing activities:         Purchases of investments       (6,646,252)       (6,839,382)         Sales and maturities of investments       6,263,846       6,645,639         Interest received       65,863       64,945         Net cash (used in) provided by investing activities       (316,543)       (128,798)         Net increase in cash and restricted cash       136,528       20,182         Cash and restricted cash – beginning of year       330,909       261,429         Cash and restricted cash – end of year       \$ 467,437       281,611         Reconciliation of operating income to net cash provided by operating activities:       \$ 606,727       596,515         Operating income       \$ 606,727       596,515         Adjustments to reconcile operating income to net cash provided by operating activities:       233,814       228,941         Changes in assets and liabilities:       4,194       6,785         Receivables       4,194       6,785         Inventory       (1,256)       (475)         Prepaid expenses       6,340       3,422	Proceeds acquired from new capital debt Purchases and sales of capital assets, net Principal paid on capital debt Refunded capital debt Proceeds from Build America Bonds subsidy Interest paid on capital debt	_	(329,435) (378,070) (1,186,240) — (313,059)	(381,670) (318,875) ————————————————————————————————————
Purchases of investments         (6,646,252)         (6,839,382)           Sales and maturities of investments         6,263,846         6,645,639           Interest received         65,863         64,945           Net cash (used in) provided by investing activities         (316,543)         (128,798)           Net increase in cash and restricted cash         136,528         20,182           Cash and restricted cash – beginning of year         330,909         261,429           Cash and restricted cash – end of year         \$ 467,437         281,611           Reconciliation of operating income to net cash provided by operating activities:         \$ 606,727         596,515           Operating income         \$ 606,727         596,515           Adjustments to reconcile operating income to net cash provided by operating activities:         233,814         228,941           Changes in assets and liabilities:         233,814         228,941           Receivables         4,194         6,785           Inventory         (1,256)         (475)           Prepaid expenses         6,340         3,422	Net cash used in capital and related financing activities		(229,549)	(420,153)
Cash and restricted cash – beginning of year       330,909       261,429         Cash and restricted cash – end of year       \$ 467,437       281,611         Reconciliation of operating income to net cash provided by operating activities:       \$ 606,727       596,515         Adjustments to reconcile operating income to net cash provided by operating activities:       233,814       228,941         Changes in assets and liabilities:       4,194       6,785         Inventory       (1,256)       (475)         Prepaid expenses       6,340       3,422	Purchases of investments Sales and maturities of investments Interest received	-	6,263,846 65,863	6,645,639 64,945
Cash and restricted cash – beginning of year       330,909       261,429         Cash and restricted cash – end of year       \$ 467,437       281,611         Reconciliation of operating income to net cash provided by operating activities:       \$ 606,727       596,515         Adjustments to reconcile operating income to net cash provided by operating activities:       233,814       228,941         Changes in assets and liabilities:       4,194       6,785         Inventory       (1,256)       (475)         Prepaid expenses       6,340       3,422	Net increase in cash and restricted cash		136,528	20,182
Reconciliation of operating income to net cash provided by operating activities:  Operating income Adjustments to reconcile operating income to net cash provided by operating activities:  Depreciation and amortization expense Changes in assets and liabilities:  Receivables Inventory Prepaid expenses  Reconciliation of operating income to net cash provided by operating activities:  \$ 606,727 596,515  \$ 233,814 228,941  \$ 6,785  \$ (1,256) (475)  \$ 3,422	Cash and restricted cash – beginning of year			
Reconciliation of operating income to net cash provided by operating activities:  Operating income Adjustments to reconcile operating income to net cash provided by operating activities:  Depreciation and amortization expense Changes in assets and liabilities:  Receivables Inventory Prepaid expenses  Reconciliation of operating income to net cash provided by operating activities:  \$ 606,727 596,515  \$ 606,727 596,515  \$ 4,194 6,785  \$ (1,256) (475)  \$ 3,422	Cash and restricted cash – end of year	\$	467,437	281,611
Depreciation and amortization expense       233,814       228,941         Changes in assets and liabilities:       4,194       6,785         Inventory       (1,256)       (475)         Prepaid expenses       6,340       3,422	Operating income Adjustments to reconcile operating income to net cash provided by operating	\$	606,727	596,515
Receivables       4,194       6,785         Inventory       (1,256)       (475)         Prepaid expenses       6,340       3,422			233,814	228,941
Unearned revenue36,089(13,711)Other liabilities(18,876)(12,205)Other postemployment benefit liability38,64727,344Deferred outflows relating to other postemployment benefit(3,972)1,143	Receivables Inventory Prepaid expenses Accounts payable and accrued expenses Unearned revenue Other liabilities Other postemployment benefit liability		(1,256) 6,340 43,163 36,089 (18,876) 38,647	(475) 3,422 (14,181) (13,711) (12,205) 27,344
Net cash provided by operating activities \$ 944,870 823,578	Net cash provided by operating activities	\$ =	944,870	823,578

Schedule of Net Position

June 30, 2025
(With summarized comparative financial information as of June 30, 2024)

(In thousands)

				(In tho	usands)							
			M-1	Special	C1	Date	Date	T-4-11	Garden	CASD	Total 2025 Combined	Total 2024 Combined
Assets	Revenue	Construction	Maintenance reserve	project reserve	General reserve	Debt service	Debt reserve	Total bond resolution	State Arts Foundation	GASB Adjustments (1)	Financials	Financials
	Kevenue	Construction	reserve	reserve	reserve	service	reserve	resolution	Foundation	Aujustinents (1)	Financiais	rmanciais
Current assets:												
Cash	\$ 323,985		8,238	5,136	21,212			358,571	851	_	359,422	221,006
Restricted cash Investments	421,472	93,055	338,632	131,010	13,674 983,659	1,037	249	108,015 1,874,773	_	_	108,015 1,874,773	60,605 1,821,093
Restricted investments	421,472	_	330,032	131,010	903,039	475,379	356,732	832,111	_	_	832.111	572,493
Receivables, net of allowance	149,768		698	(2)	762	475,577	330,732	151,226	_	2,502	153,728	161,210
Lease receivable		_				_	_		_	5,838	5,838	6,521
PPP receivable	_	_	_	_	_	_	_	_	_	19,512	19,512	19,190
Inventory	25,534	_	_	_	_	_	_	25,534	_	_	25,534	25,828
Due from State of New Jersey	53	_	_	_		_	_	53	_	_	53	384
Restricted deposits	3,273 9,553	_	_	_	10,468	_	_	13,741	-	(2,435)	13,741	13,688 9,196
Prepaid expenses Interfund	(262,318)	22,328	(778)	(131)	260,569	(973)	(18,697)	9,553	1	(2,435)	7,119	9,196
Total current assets	671,320	115,383	346,790	136,013	1,290,344	475,443	338,284	3,373,577	852	25,417	3,399,846	2,911,214
Noncurrent assets:												
Restricted investments	_	853,178	_	_	_	_	252,636	1,105,814	_	_	1,105,814	1,076,433
Lease receivable	_	-	_	_	_	_			_	156,044	156,044	151,893
PPP receivable	_	_	_	_	_	_	_	_	_	439,996	439,996	459,508
Capital assets, net of accumulated depreciation and amortization		12,347,759	1,035,772	217,806				13,601,337		3,404	13,604,741	13,266,552
Total noncurrent assets	_	13,200,937	1,035,772	217,806	145,478	_	252,636	14,852,629	_	599,444	15,452,073	14,954,386
Total assets	671,320	13,316,320	1,382,562	353,819	1,435,822	475,443	590,920	18,226,206	852	624,861	18,851,919	17,865,600
Total assets	0/1,320	13,310,320	1,362,302	333,619	1,433,622	473,443	390,920	10,220,200	632	024,001	10,031,919	17,005,000
Deferred Outflows of Resources												
Deferred outflows of resources:												
Accumulated increase in fair value of hedging derivatives	_	_	_	_	_	_	_	_	_	3,239	3,239	_
Deferred amounts on refunding and derivative instruments	_	_	_	_	_	_	_	_	_		_	114,979
Deferred amount relating to pensions	_	_	_	_	_	_	_	_	_	18,372	18,372	21,279
Deferred amount relating to other postemployment benefit										481,811	481,811	154,031
Total deferred outflows of resources	_	_	_	_	_	_	_	_	_	503,422	503,422	290,289
Liabilities												
Current liabilities:												
Accounts payable and accrued expenses	220,617	91,342	39,011	2,189	5,217	_	_	358,376	23	712	359,111	252,767
Due to State of New Jersey	4,663	_	_	_	_		_	4,663	_	_	4,663 275,185	4,471
Accrued interest payable Uncarned revenue	254.143	_	_	_	2.387	275,185	_	275,185 256,530	_	(36,372)	275,185	295,552 204,708
Current portion of bonds payable	254,145	403,555	_	_	2,387	_	_	403,555	_	(30,372)	403,555	378,070
Current portion of hybrid instrument borrowing		405,555		_	_	_	_	403,333	_	_	403,333	10.571
Current portion of subscription liabilities	_	_	_	_	_	_	_	_	_	464	464	2,352
Current portion of other liabilities	18,197		38	1,905	14,094			34,234		149	34,383	20,697
Total current liabilities	497,620	494,897	39,049	4,094	21,698	275,185		1,332,543	23	(35,047)	1,297,519	1,169,188
	477,020	4,74,077	37,047	4,0,74	21,070	275,165		1,332,343		(55,047)	1,277,317	1,102,100
Noncurrent liabilities:												
Bonds payable, net	_	11,943,118	_	_	_	_	_	11,943,118	_	35,003	11,943,118 35,003	11,733,484 112,459
Hybrid instrument borrowing Subscription liabilities	_	_	_	_	_	_	_	_	_	200	200	579
Other liabilities	98,806	499	_	(25)	26,410	_	_	125,690	_	(28,466)	97,224	146,051
Other postemployment benefit liability	70,000		_	(25)	188,825	_	_	188,825	_	2,062,450	2,251,275	1,582,120
Interest rate swaps liabilities	_	_	_	_		_	_		_	3,239	3,239	
Net pension liability										248,921	248,921	269,433
Total noncurrent liabilities	98,806	11,943,617	_	(25)	215,235	_	_	12,257,633	_	2,321,347	14,578,980	13,844,126
Total liabilities	596,426	12,438,514	39,049	4,069	236,933	275,185		13,590,176	23	2,286,300	15,876,499	15,013,314
Deferred Inflows of Resources												
Deferred inflows:												
Deferred amounts on refunding and derivative instruments	_	_	_	_	_	_	_	_	_	37,422	37,422	24 120
Deferred amount relating to pensions	_	_	_	_	_	_	_	_	_	22,798	22,798	24,120 468,456
Deferred amount relating to other postemployment benefit Deferred amount relating to leases	_	_	_	_	_	_	_	_	_	351,608 153,099	351,608 153,099	468,456 152,219
Deferred amount relating to leases  Deferred amount relating to PPP's	_	_	_	_	_	_	_	_	_	655,294	655,294	658,071
Total deferred inflows of resources										1,220,221	1,220,221	1,302,866
Net Position												
Net position:												
Net investment in capital assets	_	877,806	1,035,772	217,806	_	_	590,920	2,722,304	_	(69,685)	2,652,619	2.423.132
Restricted under trust agreements	_		-,000,772		10.468	200,258		210,726		(02,003)	210.726	196.841
Unrestricted	74,894	_	307,741	131,944	1,188,421		_	1,703,000	829	(2,308,553)	(604,724)	(780,264)
Total net position	\$ 74,894	877,806	1,343,513	349,750	1,198,889	200,258	590,920	4,636,030	829	(2,378,238)	2,258,621	1,839,709
-om no position	7 1,074	077,000	1,010,010	317,730	1,170,007	200,230	370,720	1,050,050		(2,370,230)	2,230,021	1,000,100

<sup>(1)</sup> GASB Adjustment principally includes the noncash impact of GASB Statement No. 53, Accounting and Financial Reporting for Derivative Instruments, GASB Statement No. 68, Accounting and Financial Reporting for Pensions—an amendment of GASB Statement No. 27, GASB Statement No. 75, Accounting and Financial Reporting for Postemployment Benefits Other Than Pensions, GASB Statement No. 94, Public-Private Partnerships and Availability Payment Arrangements, and GASB Statement No. 96, Subscription-Based Information Technology Arrangements.

Schedule of Revenues, Expenses, and Changes in Net Position

 $Six\ months\ ended\ June\ 30,\ 2025$  (With summarized comparative financial information for the six months\ ended\ June\ 30,\ 2024)

(In thousands)

	Revenue	Construction	Maintenance reserve	Special project reserve	General reserve	Debt service	Debt reserve	Total bond resolution	Garden State Arts Foundation	GASB Adjustments (1)	Total 2025 Combined Financials	Total 2024 Combined Financials
Operating revenues:												
	\$ 1,125,025	_	_	_	_	_	_	1,125,025	_	_	1,125,025	1,088,685
Fees	81,812	_	_	_	_	_	_	81,812	_	_	81,812	80,577
Concessions	19,446	_	_	_	_	_	_	19,446		_	19,446	17,876
Miscellaneous	11,507							11,507	520		12,027	10,802
Total operating revenues	1,237,790							1,237,790	520		1,238,310	1,197,940
Operating expenses:												
Maintenance of roadway, buildings and equipment	140,370	_	_	2,117	13,177	_	_	155,664	_	13,322	168,986	154,368
Toll collection	95,525	_	_	_	2,055	_	_	97,580	_	7,470	105,050	106,483
State police and traffic control	66,937	_	_	521	529	_	_	67,987	_	1,910	69,897	68,061
Technology	20,613	_	_	102	386	_	_	21,101	_	1,366	22,467	13,589
General administrative costs	26,678			401	859	_	_	27,938	324	3,107	31,369	29,983
Depreciation and amortization		173,493	49,824	10,497				233,814			233,814	228,941
Total operating expenses	350,123	173,493	49,824	13,638	17,006			604,084	324	27,175	631,583	601,425
Operating income (loss)	887,667	(173,493)	(49,824)	(13,638)	(17,006)			633,706	196	(27,175)	606,727	596,515
Build America Bonds subsidy	38,505	_	_	_	_	_	_	38,505	_	_	38,505	38,505
Federal, State, and insurance reimbursements	110	_	_	_	_	_	_	110	_	_	110	121
Payments to the State of New Jersey	_	_	_	_	(262,250)	_	_	(262,250)	_	_	(262,250)	(254,566)
Net interest expense, Turnpike Revenue Bonds	_	94,222	_	_	_	(295,683)	_	(201,461)	_	(76,530)	(277,991)	(272,623)
Other bond expenses		(33)						(33)		_	(33)	(1,306)
Investment income	4,791	7,873	6,262	2,771	25,479	9,008	13,069	69,253	11_		69,264	75,503
Total nonoperating revenues (expenses), net	43,406	102,062	6,262	2,771	(236,771)	(286,675)	13,069	(355,876)	11	(76,530)	(432,395)	(414,366)
Income before capital contributions and interfund transfers	931,073	(71,431)	(43,562)	(10,867)	(253,777)	(286,675)	13,069	277,830	207	(103,705)	174,332	182,149
Capital contributions												
Income before interfund transfers	931,073	(71,431)	(43,562)	(10,867)	(253,777)	(286,675)	13,069	277,830	207	(103,705)	174,332	182,149
Interfund transfers	(931,888)	375,653	113,234	25,355	310,505	113,421	(6,280)					
Net change in fund balance/change in net position	(815)	304,222	69,672	14,488	56,728	(173,254)	6,789	277,830	207	(103,705)	174,332	182,149
Net position (deficit) - beginning of year	75,709	573,584	1,273,841	335,262	1,142,161	373,512	584,131	4,358,200	622	(2,274,533)	2,084,289	1,657,560
Net position (deficit) - end of year	\$74,894	877,806	1,343,513	349,750	1,198,889	200,258	590,920	4,636,030	829	(2,378,238)	2,258,621	1,839,709

<sup>(1)</sup> GASB Adjustment principally includes the noncash impact of GASB Statement No. 53, Accounting and Financial Reporting for Perisions—an amendment of GASB Statement No. 27, GASB Statement No. 75, Accounting and Financial Reporting for Postemployment Benefits Other Than Pensions, GASB Statement No. 87, Leases, GASB Statement No. 94, Public-Private Partnerships and Availability Payment Arrangements, and GASB Statement No. 96, Subscription-Based Information Technology Arrangements.

Schedule of Cash Flows

# $Six\ months\ ended\ June\ 30,\ 2025$ (With summarized comparative financial information for the six months ended June\ 30,\ 2024)

(In thousands)

			Maintenance	Special project	General	Debt	Debt	Total bond	Garden State Arts	GASB	Total 2025 Combined	Total 2024 Combined
	Revenue	Construction	reserve	reserve	reserve	service	reserve	resolution	Foundation	Adjustments (2)	Financials	Financials
Cash flows from operating activities:												
Receipts from customers and other operating activities	\$ 1,276,419	_	_	_	1,514	_	_	1,277,933	662	_	1,278,595	1,196,303
Payments to suppliers	(161,396)	_	_	(7,739)	(1,885)	_	_	(171,020)	(378)	_	(171,398)	(226,844)
Payments to employees	(101,401)	_	_	_	_	_	_	(101,401)	(21)	_	(101,422)	(97,802)
Payments for health benefits claims	(60,905)							(60,905)	$\overline{}$		(60,905)	(48,079)
Net cash provided by (used in) operating activities	952,717			(7,739)	(371)			944,607	263		944,870	823,578
Cash flows from noncapital financing activities:												
Receipts from Federal, State, and insurance reimbursements	_	_	_	_	_	_	_	_	_	_	_	121
Payments to State of New Jersey					(262,250)			(262,250)			(262,250)	(254,566)
Net cash provided by (used in) noncapital financing activities					(262,250)			(262,250)			(262,250)	(254,445)
Cash flows from capital and related financing activities:												
Proceeds acquired from new capital debt	_	1,977,287	_	_	_	_	_	1,977,287	_	_	1,977,287	533,474
Purchases and sales of capital assets, net	_	(243,946)	(57,476)	(28,013)	_	_	_	(329,435)	_	_	(329,435)	(381,670)
Principal paid on capital debt	_	(378,070)	_	_	_	_	_	(378,070)	_	_	(378,070)	(318,875)
Proceeds from Build America Bonds subsidy	_	_	_	_	_		_		_	_		38,692
Interest paid on capital debt	_		_	_	_	(313,059)	_	(313,059)	_	_	(313,059)	(290,468)
Payments for bond expenses Interfund Transfers related to capital and related financing activities	(862,429)	(32) 361,824	115,069	28,605	248,197	100,017	8,717	(32)	_		(32)	(1,306)
	(802,429)	301,624	113,009	20,003	240,197	100,017	0,/1/					
Net cash provided by (used in) capital and related financing												
activities	(862,429)	530,823	57,593	592	248,197	(213,042)	8,717	(229,549)			(229,549)	(420,153)
Cash flows from investing activities:												
Purchases of investments	(2,462,973)	(1,627,251)	(285,617)	(69,925)	(1,610,180)	(493,857)	(96,449)	(6,646,252)	_	_	(6,646,252)	(6,839,382)
Sales and maturities of investments	2,481,895	1,095,990	225,302	78,036	1,607,241	693,342	82,040	6,263,846	_	_	6,263,846	6,645,639
Interest received	6,738	8,701	2,698	964	26,481	14,569	5,700	65,851	12		65,863	64,945
Net cash provided by (used in) investing activities	25,660	(522,560)	(57,617)	9,075	23,542	214,054	(8,709)	(316,555)	12		(316,543)	(128,798)
Net increase (decrease) in cash and restricted cash	115,948	8,263	(24)	1,928	9,118	1,012	8	136,253	275	_	136,528	20,182
Cash and restricted cash - beginning of year	208,037	84,792	8,262	3,208	25,768	25	241	330,333	576		330,909	261,429
Cash and restricted cash - end of year	\$ 323,985	93,055	8,238	5,136	34,886	1,037	249	466,586	851		467,437	281,611
Reconciliation of operating income (loss) to net cash provided by (used in) operating activities:												
Operating income (loss)	\$ 887,667	(173,493)	(49,824)	(13,638)	(17,006)	_	_	633,706	196	(27,175)	606,727	596,515
Adjustments to reconcile operating income (loss) to net cash												
provided by (used in) operating activities:												
Depreciation and amortization expense	_	173,493	49,824	10,497	_	_	_	233,814	_	_	233,814	228,941
Changes in assets and liabilities:												
Receivables	2,539	_	_	_	1,514	_	_	4,053	141	_	4,194	6,785
Inventory	(1,256)	_	_	_	_	_	_	(1,256)	_	_	(1,256)	(475) 3,422
Prepaid expenses	6,340 42.958	_	_	(4.582)	4.861	_	_	6,340 43,237	(74)	_	6,340 43,163	(14.181)
Accounts payable and accrued expenses Unearned revenue	42,958 36,089	_	_	(4,582)	4,861	_	_	43,237 36,089	(/4)	_	43,163 36,089	(14,181)
Other liabilities	(21,620)	_	_	(16)	2,760	_	_	(18,876)	_	_	(18,876)	(12,205)
Other postemployment benefit liability	(21,020)	_	_	(10)	7,500	_	_	7,500	_	31.147	38.647	27,344
Deferred outflows relating to other postemployment benefit	_	_	_	_	-,,,,,,,,	_	_	-,500	_	(3,972)	(3,972)	1,143
Net cash provided by (used in) operating activities	\$ 952,717			(7,739)	(371)			944,607	263		944.870	823,578
1 71 71 9												

<sup>(1)</sup> GASB Adjustment principally includes the noncash impact of GASB Statement No. 53, Accounting and Financial Reporting for Derivative Instruments, GASB Statement No. 68, Accounting and Financial Reporting for Pensions—an amendment of GASB Statement No. 27, GASB Statement No. 75, Accounting and Financial Reporting for Postemployment Benefits Other Than Pensions, GASB Statement No. 87, Leases, GASB Statement No. 94, Public-Private Partnerships and Availability Payment Arrangements, and GASB Statement No. 96, Subscription-Based Information Technology Arrangements.

(A Component Unit of the State of New Jersey)

# Schedule of Net Revenue Requirement

# Six months ended June 30, 2025 and 2024

(In thousands)

	_	2025	2024
Test 1:			
Total operating revenues - bond resolution	\$	1,237,790	1,197,421
Build America Bonds subsidy		38,505	38,505
Federal, State, and insurance reimbursements		110	121
Total investment income - bond resolution		69,253	75,491
Less earnings on construction investments		(7,873)	(12,835)
Fair market value adjustments		(7,524)	(4,085)
Total pledged revenues		1,330,261	1,294,618
Less revenue operating expenses - revenue fund	_	(350,123)	(331,275)
Net revenue available for debt service		980,138	963,343
Less net revenue requirements:			
Interest expense – gross debt service		(295,683)	(295,560)
Interest expense - interest paid from bond proceeds		31,622	23,335
Interest expense - net debt service		(264,061)	(272,225)
Revenue transfer to maintenance reserve		(120,000)	(120,000)
Revenue transfer to special project reserve		(28,150)	(27,050)
Excess net revenues	\$	366,149	355,033
Test 2:			
Total operating revenues - bond resolution	\$	1,237,790	1,197,421
Build America Bonds subsidy		38,505	38,505
Federal, State, and insurance reimbursements		110	121
Total investment income - bond resolution		69,253	75,491
Less earnings on construction investments		(7,873)	(12,835)
Fair market value adjustments		(7,524)	(4,085)
Total pledged revenues		1,330,261	1,294,618
Less revenue operating expenses - revenue fund	_	(350,123)	(331,275)
Net revenue available for debt service		980,138	963,343
Less 1.2 times aggregate debt service	_	(559,007)	(553,512)
Excess net revenues	\$	421,131	409,831
Debt service coverage ratio		2.10	2.09

(A Component Unit of the State of New Jersey)

Schedule of Investments

June 30, 2025

(In thousands)

	Interest rate	Maturity	Par value	Carrying value
Revenue:				
Commercial paper	4.24%	12/17/2025	48,341	47,372
Federal agency note	3.99-4.21	6/3/2025-8/26/2025	198,100	197,656
U.S. Treasury bill	3.98-4.15	7/3/2025	127,300	127,271
U.S. Treasury note	4.63	3/15/2026	49,000	49,173
			422,741	421,472
Construction:				
Federal agency bullet bond	4.85%	1/6/2026	28,350	28,449
Certificate of deposit	4.10-4.37	12/12/2025-1/4/2027	188,543	188,474
Commercial paper	3.90-4.37	7/14/2025-1/13/2026	267,862	264,341
Federal agency note	4.01-4.21	7/3/2025-2/3/2026	275,903	272,663
U.S. Treasury bill	4.05-4.25	7/29/2025-12/4/2025	100,136	99,251
Maintenance reserve:			860,794	853,178
Certificate of deposit	4.26%-4.56%	12/1/2025-12/18/2025	29,100	29,092
Federal agency note	3.85-4.07	7/21/2025-12/18/2025	117,500	115,792
U.S. Treasury bill	4.07	12/18/2025	14,000	13,729
			343,100	338,632
Special project reserve:	2 000/ 4 1 50/	11/05/0005 10/16/0005	12.000	10.750
Commercial paper	3.80%-4.15%	11/25/2025-12/16/2025	13,000	12,752
Federal agency note	3.83-4.09	7/11/2025-12/16/2025	112,300	110,872
U.S. Treasury bill	4.00-4.07	10/30/2025-12/4/2025	7,500	7,386
General reserve:			132,800	131,010
Certificate of deposit	4.03%-4.38%	9/30/2025-3/31/2026	86,500	86,477
Commercial paper	4.19-4.30	7/24/2025-10/6/2025	250,035	248,515
Federal agency note - LT	4	9/30/2025	15,700	15,683
Federal agency note	3.95-4.05	7/31/2025-11/25/2025	95,000	93,810
U.S. Treasury note	0.25-4.13	9/30/2025	687,550	684,652
D.1.			1,134,785	1,129,137
Debt service: Certificate of deposit	4.35%-4.51%	1/2/2025	100,933	100,938
Commercial paper	4.17-4.34	7/1/2025-1/2/2026	289,505	287,937
Federal agency note	3.93-3.94	1/2/2026	34,945	
•				34,221
U.S. Treasury bill	4.13-4.16	7/1/2025	52,289	52,283
Debt reserve:			477,672	475,379
Certificate of deposit	4.20%-4.66%	1/19/2026-5/17/2028	74,267	74,786
Federal agency note - LT	0.50-4.88	9/22/2025-6/10/2030	516,330	511,170
U.S. Treasury note	2.50-4.00	1/15/2027-3/31/2027	23,355	23,412
·				
			613,952	609,368

Above is the detail of investments listed on the Schedule of Net Position (Schedule 3) for Total Bond Resolution.

(A Component Unit of the State of New Jersey)

Schedule of Investments

June 30, 2024

(In thousands)

	Interest rate	<u> </u>	Par value	Carrying value
Revenue:				
Commercial paper	5.18%-5.33%	7/11/2024-12/17/2024	154,587	153,042
Federal agency note	5.20-5.26	7/8/2024-8/29/2024	125,350	124,904
U.S. Treasury bill	4.71-5.25	7/11/2024-3/20/2025	115,000	113,139
			394,937	391,085
Construction:				
Agency Bullet	4.85%	1/6/2026	28,350	28,393
Certificate of deposit	5.30-5.36	10/10/2024-1/2/2025	127,600	127,538
Commercial paper	5.17-5.36	7/1/2024-1/6/2025	278,223	275,659
Federal agency note	4.68-5.24	7/11/2024-12/12/2024	138,400	136,125
U.S. Treasury bill	5.04-5.10	8/1/2024-9/5/2024	10,000	9,930
U.S. Treasury note	1.00	12/15/2024	7,000	6,867
Maintanana			589,573	584,512
Maintenance reserve: Commercial paper	5.21-5.35	7/18/2024-12/11/2024	60,000	59,391
Federal agency note	5.16-5.24	7/3/2024-9/30/2024	31,000	30,794
U.S. Treasury bill	4.79-5.24	7/11/2024-11/29/2024	129,000	126,607
,			277,000	273,747
Special project reserve:				
Commercial paper	4.95%	12/12/2024	2,500	2,438
Federal agency note	4.68-5.24	7/3/2024-12/12/2024	65,000	64,239
U.S. Treasury bill	5.22-5.23	7/11/2024-7/30/2024	9,000	8,976
U.S. Treasury note	1.00	12/15/2024	71,000	69,646
~ .			147,500	145,299
General reserve:	5.000/ 5.000/	12/16/2024 2/25/2025	1.50,000	1.40.77.40
Certificate of deposit	5.08%-5.26% 4.75-5.27	12/16/2024-3/25/2025	150,000	149,748
Commercial paper	4.73-3.27 5.07-5.25	7/16/2024-2/28/2025	390,617	385,498
Federal agency note - LT Federal agency note	4.92-5.12	12/13/2024-3/28/2025 7/8/2024-7/8/2024	240,000 31,000	239,865 30,968
U.S. Treasury bill	5.12-5.22	7/30/2024-7/8/2024	22,000	21,885
U.S. Treasury offi U.S. Treasury note	1.00-2.75	9/30/2024-6/30/2025	185,415	182,998
	2.00	,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,	1,019,032	1,010,962
Debt service:				
Certificate of deposit	5.16%-5.35%	1/2/2025	147,350	147,227
Commercial paper	5.18-5.28	7/1/2024	343,266	340,398
U.S. Treasury bill	5.25	4/4/2024	1,067	1,066
Debt recomve			491,683	488,691
Debt reserve: Certificate of deposit	1 500/ 1 660/	7/12/2024-5/17/2028	116,201	116 202
1	1.52%-4.66%			116,293
Federal agency note - LT	0.46-4.88	8/19/2024-4/9/2029	459,868	436,412
U.S. Treasury note	2.50-4.00	1/15/2027-3/31/2027	23,355	23,018
			599,424	575,723
Total  Above is the detail of investments listed on the	6.11.1	\$	3,519,149	3,470,019

Above is the detail of investments listed on the Schedule of Net Position (Schedule 3) for Total Bond Resolution.

Schedule of Cost of Investment in Facilities

 $\label{eq:June 30, 2025} June 30, 2025$  (With summarized comparative financial information for the six months ended June 30, 2024)

(In thousands)

	_	Completed construction funds	\$7 Billion Capital Improvement Program	2019 Capital Improvement Plan	2025-2029 Capital Improvement Program	Revenue Funded Construction (1)	Maintenance reserve	Special project reserve	GASB Adjustments (2)	2025 Total	2024 Total
Land	\$	660,555	165,078	_	31,100	8,128	_	_	_	864,861	833,761
Construction-In-Progress		_	21,469	184,285	917,247	121,298	107,000	36,250	_	1,387,549	1,346,782
Roadways		3,185,141	3,023,198	251,837	87,537	230,736	749,925	4,866	_	7,533,240	7,253,105
Bridges		1,910,858	3,893,792	158,267	118,671	72,042	731,171	269	_	6,885,070	6,649,667
Buildings		375,090	914,421	701	215	207,387	19,537	56,437	_	1,573,788	1,505,274
Equipment	-	537,884	919,279	100,132	105,605	158,081	41,140	270,351		2,132,472	1,985,351
Cost of investment in facilities		6,669,528	8,937,237	695,222	1,260,375	797,672	1,648,773	368,173	_	20,376,980	19,573,940
Accumulated depreciation		(3,546,278)	(2,170,161)	(56,833)	(13,920)	(225,083)	(613,001)	(150,367)		(6,775,643)	(6,312,236)
Capital assets, net of accumulated											
depreciation		3,123,250	6,767,076	638,389	1,246,455	572,589	1,035,772	217,806		13,601,337	13,261,704
Right-of-use lease assets, net		_	_	_	_	_	_	_	228	228	377
SBITA assets, net		2 122 250			1 246 455		1 025 772		3,176	3,176	4,471
Total capital assets, net	2 =	3,123,250	6,767,076	638,389	1,246,455	572,589	1,035,772	217,806	3,404	13,604,741	13,266,552
Completed construction funds:											
Revenues invested in facilities		33,176									
1966 Turnpike Improvement		119,170									
1971 Turnpike Improvement		14,059									
1973 Improvement and Funding Program		22,449									
1985-1990 Widening Project		250,245									
Business Plan for the 90's		685,083									
Former NJHA Construction		435,602									
2000 Construction Fund		1,007,476									
2003 Construction Fund		14,218									
2004 Construction Fund 2005 Construction Fund		331,282 59,914									
2008/2009 Bond anticipation note		98,339									
2000/2007 Bond and spation note	\$	3,123,250									

<sup>(1)</sup> Revenue Funded Construction represents the revenue funded account in the Construction Fund.
(2) GASB Adjustment principally includes the noncash impact of GASB Statement No. 53, Accounting and Financial Reporting for Derivative Instruments, GASB Statement No. 68, Accounting and Financial Reporting for Pensions—an amendment of GASB Statement No. 27, GASB Statement No. 75, Accounting and Financial Reporting for Postemployment Benefits Other Than Pensions, GASB Statement No. 87, Leases, GASB Statement No. 94, Public-Private Partnerships and Availability Payment Arrangements, and GASB Statement No. 96, Subscription-Based Information Technology Arrangements.

(A Component Unit of the State of New Jersey)

Schedule of Bond Indebtedness

June 30, 2025

(In thousands)

	_	Amount outstanding December 31, 2024	Refunded or acquired and canceled in current year	Mandatory redemption/ sinking fund installments	Debt issuance	Amortization of premiums and discounts	Amount outstanding June 30, 2025
Turnpike revenue bonds:							
Series 2004 C-2	\$	132,850	_	(132,850)	_	_	_
Series 2005 A		173,650	_		_	_	173,650
Series 2005 D1-D4		208,735	_	(23,400)	_	_	185,335
Series 2009 F		1,375,000	_		_	_	1,375,000
Series 2010 A		1,850,000	_	_	_	_	1,850,000
Series 2012A		15,000	_	_	_	_	15,000
Series 2013F		11,780	_	_	_	_	11,780
Series 2014A		40,000	_	_	_	_	40,000
Series 2014C		60,640	_	(60,640)	_	_	_
Series 2015E		30,000	_	_	_	_	30,000
Series 2016A		149,995	(65,610)	_	_	_	84,385
Series 2017A		600,000	(300,040)	_	_	_	299,960
Series 2017B		646,765	(166,090)	(4,385)	_	_	476,290
Series 2017E		358,355	(101,340)	(36,375)	_	_	220,640
Series 2017G		726,640	(149,435)	_	_	_	577,205
Series 2019A		449,110	_	_	_	_	449,110
Series 2020B		24,935	_	_	_	_	24,935
Series 2020C		28,000	_	_	_	_	28,000
Series 2020D		149,440	_	(35,825)	_	_	113,615
Series 2021A		502,500	_	_	_	_	502,500
Series 2021B		944,265	(355,290)	(83,210)	_	_	505,765
Series 2022A		100,000	_	_	_	_	100,000
Series 2022B		700,000	_	_	_	_	700,000
Series 2022C		111,000	_	(1,385)	_	_	109,615
Series 2023A		107,305	_	_	_	_	107,305
Series 2024A		849,000	_	_	_	_	849,000
Series 2024B		500,000	_	_	_	_	500,000
Series 2024C		684,275	_	_	_	_	684,275
Series 2025A		_	_	_	750,000	_	750,000
Series 2025B	_				1,087,075		1,087,075
		11,614,510	(1,186,240)	(378,070)	1,837,075	_	11,887,275
Premiums and discounts, net	_	414,204			68,261	(23,067)	459,398
	\$_	12,028,714	(1,186,240)	(378,070)	1,905,336	(23,067)	12,346,673

(A Component Unit of the State of New Jersey)

Schedule of Bond Indebtedness

April 30, 2024

(In thousands)

	_	Amount outstanding December 31, 2023	Refunded or acquired and canceled in current year	Mandatory redemption/ sinking fund installments	Debt issuance	Amortization of premiums and discounts	Amount outstanding June 30, 2024
Turnpike revenue bonds:							
Series 2004 C-2	\$	132,850		_	_	_	132,850
Series 2005 A		173,650		_	_	_	173,650
Series 2005 D1-D4		208,735		_	_	_	208,735
Series 2009 F		1,375,000		_			1,375,000
Series 2010 A		1,850,000		_	_	_	1,850,000
Series 2012A		15,000		_	_	_	15,000
Series 2013F		11,780		_	_	_	11,780
Series 2014A		889,000	_	_	_	_	889,000
Series 2014C		84,085	_	(23,445)	_	_	60,640
Series 2015A		12,650		(12,650)	_	_	_
Series 2015C		3,825		(3,825)	_	_	_
Series 2015D		3,825		(3,825)			_
Series 2015E		750,000		(5,025)			750,000
Series 2015G		8,625	_	(8,625)	_		
Series 2016D		17,250	_	(17,250)	_		
Series 2017A		600,000	_	(17,230)	_		600,000
Series 2017B		646,765					646,765
Series 2017C		36,475	_	(36,475)	_	_	040,703
Series 2017D		146,625		(146,625)			
Series 2017E		359,680	<del></del>	(1,325)	_	_	358,355
Series 2017E Series 2017F		95,370	_	(1,323) $(10,100)$	_	_	85,270
Series 2017G		726,640	<del></del>	(10,100)		<del></del>	726,640
Series 2017G Series 2019A			<del></del>			<del></del>	
		449,110	_	(4.275)	_	_	449,110
Series 2020A		4,375	_	(4,375)	_	_	24.025
Series 2020B		24,935		_	_	_	24,935
Series 2020C		28,000		_		_	28,000
Series 2020D		149,440		_			149,440
Series 2021A		502,500		(40.070)	_	_	502,500
Series 2021B		993,235		(48,970)			944,265
Series 2022A		100,000		_			100,000
Series 2022B		700,000	_		_	_	700,000
Series 2022C		112,385	_	(1,385)	_	_	111,000
Series 2023A		107,305		_		_	107,305
Series 2024B	_				500,000		500,000
		11,469,110		(318,875)	500,000	_	11,650,235
Premiums and discounts, net	_	455,182			33,474	(27,337)	461,319
	\$_	11,924,292		(318,875)	533,474	(27,337)	12,111,554

(A Component Unit of the State of New Jersey)

Schedule of Refunded Bond and Note Indebtedness

June 30, 2025

(With summarized comparative financial information as of Jun 30, 2024)

(In thousands)

#### Note:

As of December 31, 2024 and 2023, refunded bond and note indebtedness which is still outstanding in fully collateralized escrow accounts is as follows:

Refunded series		Refunded amount	Matured/ redeemed	2025 outstanding	2024 outstanding
Turnpike revenue bonds:					
Series 2014A Turnpike Revenue Bonds, redemption July 1, 2024	\$	111,000	(111,000)	_	111,000
Series 2015E Turnpike Revenue Bonds, redemption January 1, 2025	_	720,000		720,000	
Total	\$_	831,000	(111,000)	720,000	111,000