New Jersey Turnpike Authority Financial Summary For the Twelve Months Ended December 31, 2021

	Actual YTD 2021 Annual		2021 Annual			
	January - December		Revenue Certification		Budget	
Total Revenue	\$	2,266,406,000	\$	2,238,600,000	\$	2,149,468,000
Operating Expenses		590,721,000		594,300,000		622,324,000
Net Revenue	\$	1,675,685,000	\$	1,644,300,000	\$	1,527,144,000
Debt Service Requirements		796,379,000		797,200,000		920,757,000
Maintenance Reserve Fund		160,000,000		160,000,000		160,000,000
Special Reserve Fund		50,000,000		50,000,000		50,000,000
Debt Service Coverage		2.10		2.06		1.66
Total Requirements Coverage		1.67		1.63		1.35

The following un-audited results are for the twelve months ended December 31, 2021.¹ Based upon these results, revenues will be sufficient to satisfy the requirements of the Authority's Bond Resolution. For the twelve months ending December 31, 2021, the Authority has a debt service coverage ratio of 2.10 and a total requirements coverage ratio of 1.67. In accordance with Section 713 of the Bond Resolution, the Authority completed its 2021 revenue certification in October 2021. The actual results for 2021 exceed both the 2021 Revenue Certification and the 2021 Annual Budget results.

The Authority's total revenue for the twelve months ended December 31, 2021 was \$2,266,406,000, which is \$116,938,000, or 5.4%, above the 2021 Budget. Toll revenue was \$1,998,662,000, which is \$77,921,000, or 4.1%, more than the 2021 Budget. Toll revenue is greater than budget due to increased travel and gradual return to office since New Jersey lifted its travel advisory on May 17, 2021 and the State of Emergency on June 4, 2021. The impacts of Winter Storm Orlena, which occurred from January 31st – February 3rd, Hurricane Henri and Hurricane Ida, which occurred from August 22nd – 23rd and September 1st – September 2nd respectively, and the Nor'easter which occurred on October 26th, accounted for an approximate \$17 million revenue loss. February 2021 was the 7th snowiest February since 1895. However, since February 2021, traffic has increased each month compared to the prior year. The increase in toll revenue is due to both the toll rate increase effective on September 13, 2020 and the significant increa se in traffic since March 2021 as compared to the same months in 2020. Lower than expected interest income, which was \$6,550,000, or 67.3%, under budget due to lower than budgeted short-term interest rates, was offset by higher E-ZPass fees, which were \$47,182,000, or 55.8%, above the budget due to conservative budgeting in 2021.

For the twelve months ended December 31, 2021, traffic on the New Jersey Tumpike increased 21.6% and toll revenue increased 47.2% compared to the same period in 2020. The increase in traffic is primarily due to return to office, increased travel, and resumption of large-scale public events after the lifting of COVID-related restrictions in 2021, as compared to 2020, which had many restrictions in response to the pandemic. Toll revenue also increased due to the increase in traffic as well as the toll rate increase on September 13, 2020. Of note, traffic and revenue also increased due to more travel during the 2021 Easter, Memorial Day, Labor Day holiday weekends, Thanksgiving Day, Christmas Eve and Christmas Day as compared to the same periods last year. The 2021 traffic and toll revenue budgets are based on the Authority's traffic engineering consultant's (CDM Smith) updated toll revenue forecast dated October 6, 2020. The updated forecast includes both the assumed continuing impacts of COVID-19 and the toll rate increase. Considering these two factors, CDM Smith projected a 17.3% increase in traffic and a 39.4% increase in revenue as compared to the same period in 2019, pre-pandemic, traffic is down 9.8% but revenue is up 26.9% for the twelve-month period. However, when comparing the month of December 2021 to December 2021 total traffic recovered to about 94.0% of the pre-pandemic level. Commercial traffic continues to remain strong and increased by about 8.5% in December 2021 total traffic recovered to December 2019. Through December 2021, the *E-ZPass* usage rate on the New Jersey Tumpike was 89.6%, a slight increase from 89.2% for the same period in 2020.

For the twelve months ended December 31, 2021, toll transactions on the Garden State Parkway increased 14.4% and revenue increased 35.6% when compared to the same period in 2020. While the increase in traffic is primarily due to more travel since the easing of COVID-19 restrictions, toll revenue increased due to both the increased toll transactions and the toll rate increase on September 13, 2020. Increased travel during the Easter, Memorial Day and Labor Day holiday weekends, Thanksgiving Day, Christmas Eve and Christmas Day as compared to last year also positively impacted results. The actual results for the twelve months ended December 31, 2021 were slightly below the budget which was based on CDM's projection of a 15.4% increase in toll transactions and a 35.8% increase in toll revenue, as the phased re-openings and increased travel assumed in the projections took longer to occur and primarily impacted passenger car travel. In addition, the impacts of Winter Storm Orlena, Hurricane Henri and Hurricane Ida, and the October 26th Nor'easter were not projected and combined for an approximate \$5 million revenue loss. The projections include both the assumed impacts of COVID-19. However, when compared to the same period in 2019, pre-pandemic, traffic is down 8.7% and revenue is up 15.9%. However, when comparing the month of December 2021 to December 2019, December 2021 total traffic recovered to about 93.0% of the pre-pandemic level. Through December 2021, the *E-ZPass* usage rate on the Garden State Parkway was 88.2%, a slight increase from 87.4% for the same period in 2020.

Operating expenses for the twelve months ended December 31, 2021 were approximately \$590,721,000, which was 95.0% of the annual budget. Despite being higher than the same period last year, the Authority's operating expenses through December were slightly below budget primarily due to lower than budgeted salaries because of vacancies, along with lower than budgeted snow/severe weather costs, health benefit costs, pension costs and credit card transaction processing fees. These were partially offset by higher than budgeted state police costs, certain violation collection expenses, and transponder costs. The Authority spent a total of \$46,774,000 for snow and severe weather costs in 2021, with \$28,247,000 considered operating expenses paid from the Revenue Fund and an additional \$18,527,000 considered extraordinary events paid from the General Reserve Fund. The total amount spent in 2021 was the highest ever, and surpassed the previous high spent in 2015. All snow and severe weather costs are considered operating expenses and paid from the Revenue Fund, except for declared state of emergency events, which are charged to the General Reserve Fund.

¹ These are un-audited results. Amounts and categories of revenue and expenses may change when audited.

Financial Summary For the Twelve Months Ended December 31, 2021

Debt Service includes interest and principal payments on the Authority's outstanding bonds. For the twelve months ended December 31, 2021, Debt Service totaled \$796,379,000, which was \$113,979,000 or 13.5% below budget and included \$576,594,000 in interest payments and \$219,785,000 in principal payments. Debt Service is below budget partly because the Series 2021B refunding in February 2021 resulted in interest and principal savings which were not budgeted. In addition, the budget assumed a \$500,000,000 new money bond issuance in November 2020 and another \$500,000,000 in January 2021, while only one has been required.

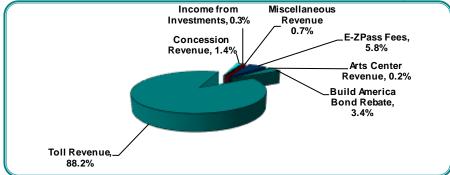
The General Reserve Fund includes all contractual payments subordinate to bondholders and expenditures for any other corporat e purpose. The General Reserve Fund spending totaled \$347,606,000 for the twelve months ended December 31, 2021. Spending consisted primarily of \$175,000,000 for the new State Transportation Agreement, \$64,500,000 for the State Transportation Projects Funding Agreement, and \$22,000,000 for the Transportation Trust Fund. Also included are \$63,380,000 in transfers to the revenue funded programs in the Construction Fund.

The Capital Budget, which is funded by revenue, consists of the Maintenance Reserve Fund, Special Project Reserve Fund, and the Supplemental Capital Program. For the twelve months ended December 31, 2021, total expenditures were approximately \$179,302,000. Expenditures included \$18,055,000 for GSP Milepost 0-126 Resurfacing, \$13,590,000 for TPK Resurfacing, and \$12,423,000 for TPK Milepost 92-122 & NBHCE.

The Construction Fund, which is funded from bond proceeds, consists of the 2021-2025 Capital Improvement Program, 2019 Capital Improvement Program, and the 2008\$7 Billion Capital Improvement Program. For the twelve months ended December 31, 2021, total expenditures were approximately \$324,627,000, which was 50.4% of the 2021 Spending Budget. Total expenditures from the 2021-2025 Capital Improvement Program for the twelve months ended December 31, 2021 were approximately \$73,221,000. Spending included \$10,978,000 for TPK Hybrid CMS Installation, \$7,960,000 for TPK NBHCE Capacity Enhancements, and \$5,889,000 for GSP & TPK Bridge Rehabilitation/Replacement Program. In addition to these expenditures, there are open contracts and commitments totaling approximately \$590,388,000. Total expenditures from the 2019 CIP for the twelve months ended December 31, 2021 were approximately \$172,640,000. Spending included \$33,415,000 for GSP Shoulder Widening from MP 30 to 35, \$22,211,000 for TPK Install of New Hybrid CMS, and \$16,017,000 for Construction of High-Speed E-ZPass Lanes at TPK Interchange 18. In addition to these expenditures, there are open contracts and commitments totaling approximately \$260,264,000. Total expenditures from the 2008 \$7 Billion Capital Improvement Program (CIP) for the twelve months ended December 31, 2021 were approximately \$78,766,000. Spending included \$47,069,000 for NBHCE Bridge Re-decking, \$18,924,000 for Interchange Improvements, and \$3,539,000 for GSP Interchange 125 Phase I. In addition to these expenditures, there are open contracts and commitments, and \$3,539,000 for GSP Interchange 125 Phase I. In addition to these expenditures, there are open contracts and commitments totaling approximately \$78,766,000. Spending included \$47,069,000 for NBHCE Bridge Re-decking, \$18,924,000 for Interchange Improvements, and \$3,539,000 for GSP Interchange 125 Phase I. In addition to these expenditures, there are open contracts and commitments totaling approximately \$78,766,000.

For the Twelve Month's Ended December 31, 2021					
		Unaudited			
	Budgeted	Actual			
Toll Revenue	\$ 1,920,741,000	\$ 1,998,662,000			
Concession Revenue	31,000,000	32,026,000			
Income from Investments	20,000,000	6,550,000			
Miscellaneous Revenue	11,976,000	15,644,000			
Build America Bond Subsidy	77,010,000	77,468,000			
Arts Center Revenue	4,241,000	4,374,000			
E-ZPass Fees	84,500,000	131,682,000			
Total Revenues	\$2,149,468,000	\$2,266,406,000			

Actual Revenues for the Twelve Months Ended December 31, 2021



For the twelve months ended December 31, 2021, total revenue was \$2,266,406,000, which was 5.4%, or \$116,938,000 above the 2021 Budget. Total revenue was above budget mainly due to increased travel and gradual return to office after the lifting of COVID-19 restrictions culminating in New Jersey lifting the State of Emergency on June 4, 2021.

Toll revenue for the period was \$1,998,662,000 which was 4.1%, or \$77,921,000 greater than the 2021 Budget amount. Toll revenue was \$78,473,000, or 5.5% higher than the 2021 Budget amount on the New Jersey Tumpike and \$552,000, or 0.1% lower than the 2021 Budget amount on the Garden State Parkway. Toll revenue was above budget due to increased travel since May 2021, as well as stronger than projected commercial vehicle traffic on the New Jersey Tumpike.

Concession revenue consists of revenues generated through the sale of food, gasoline and convenience store items at the service areas located along both roadways. Concession revenue was \$32,026,000 which was \$1,026,000 or 3.3% above the 2021 Budget. Revenue was higher due to the less severe impacts of the COVID-19 pandemic, which has resulted in increased traffic on both roadways. On the Turnpike, food sales increased 59.9%, fuel sales increased 20.2% and convenience store sales increased by 50.9% compared to last year. On the Garden State Parkway, food sales increased 33.2%, fuel sales increased 15.4%, and convenience store sales increased 33.2% compared to the same period in 2020. The overall increase in sales is primarily due to more vehicles on the roads since March 2021, as well as the reopening of the Richard Stockton, Vince Lombardi, Forked River Service Areas, and Grover Cleveland (fuel only) which re-opened on December 10, 2021. However, Woodrow Wilson and Molly Pitcher Service Areas are currently closed.

Investment earnings consist of income from invested operating revenues and reserve funds. Investment income was \$6,550,000, which was \$13,450,000 or 67.3% lower than the 2021 Budget. Income from investments was below budget due to lower interest rates. Although the budget projected a decline in short-term interest rates, rates declined more than budgeted due to the impacts of COVID-19 on the economy and on interest rates.

Miscellaneous revenue includes fees for cell tower rentals, towing, fiber optic leases, park & ride commissions, property rentals, and other items. Revenue for the period was \$15,644,000 which was \$3,668,000, or 30.6% higher than the 2021 Budget. Miscellaneous revenue was above the 2021 Budget levels due to the receipt of a \$1,000,000 one-time UBS LIBOR manipulation settlement which was not budgeted, as well as a \$500,000 terminating fee and \$300,000 in capital fees from HMS, \$828,000 in surplus property sales and a \$728,000 FEMA recovery for Winter Storm Jonas (2017).

The Build America Bond Subsidy is a direct payment from the U.S. Treasury to the Authority equaling about 35% of the interest payable on the Series 2009F and the Series 2010A Bonds for Federal Fiscal Year 2022 which began in October 2021. The subsidy due was \$77,468,000, which was above the 2021 Budget amount due to interest received from late payments of \$450,000.

Arts Center revenue consists of rent and naming rights for the PNC Bank Arts Center located in Holmdel. For the twelve months ended December 31, 2021, revenue was \$4,374,000, which was \$133,000 higher than projected due to the receipt of two additional months of revenue from November and December 2020 totaling \$108,000 as per the amended contract and \$25,000 in rental fees from Live Nation for the Magic of Lights show.

E-ZPass fees consist of monthly membership fees, transponder sales, return check fees, administrative fees, interest on prepaid accounts and monthly statement fees. Revenue of \$131,682,000 was above budget due primarily to an increase in administrative fees, as more APRs have been issued and collected in 2021 and two new collection agencies were added. In addition, there has been an increase in monthly membership fees as accounts have increased.

New Jersey Turnpike Traffic & Revenue Comparison

For the Month of December 2021⁽¹⁾

Traffic December-20 December-21 % Change 17.624.000 Passenger Vehicles 13.935.000 26.5% Commercial Vehicles 3,058,000 2,830,000 8.1% Overall 20,682,000 16,765,000 23.4% Revenue December-21 December-20 % Change \$ 83,456,000 Passenger Vehicles \$ 63.341.000 31.8% Commercial Vehicles 43,208,000 39,892,000 8.3% Overall \$ 103,233,000 22.7% \$126,664,000

(1) Includes un-audited data for the month.

For the month of December 2021, traffic on the New Jersey Tumpike increased 23.4% and toll revenue increased 22.7% when compared to the same period in 2020. These results are ahead of CDM's projections of an increase of 17.4% for traffic and an increase of 14.5% for toll revenue for the month of December 2021 partly due to mild winter weather and increased holiday travel as compared to last year. Traffic was also positively impacted as the easing of restrictions has continued since New Jersey's State of Emergency was lifted in June 2021. The increase in toll revenue is due to the traffic increase.

For the Twelve Months Ended December 31, 2021⁽¹⁾

<u>Traffic</u>

	December-21	December-20	% Change		
Passenger Vehicles	205,820,000	166,320,000	23.7%		
Commercial Vehicles	35,690,000	32,348,000	10.3%		
Overall	241,510,000	198,668,000	21.6%		
RevenueDecember-21December-20% Change					
Passenger Vehicles	\$ 985,039,000	\$ 633,478,000	55.5%		
Commercial Vehicles	508,405,000	381,279,000	33.3%		
YTD Toll Revenue	\$ 1,493,444,000	\$ 1,014,757,000	47.2%		

(1) Includes un-audited data for the month.

For the twelve months ended December 31, 2021, traffic increased 21.6% and toll revenue increased 47.2% when compared to the same period in 2020. Results were above the 2021 Budget which was based on CDM Smith's projections of a 17.3% increase in traffic and a 39.4% increase in revenue, as commercial vehicle traffic has continued to be stronger than projected due to improved economic conditions. Toll revenue has exceeded projections also due to higher than projected commercial vehicle traffic. Since May 2021, passenger cartraffic has exceeded projections each month due to the easing of COVID-19 restrictions which has increased travel and the return to office for many employees. Electronic toll collection remains popular and overall usage rates continue to be strong. For the twelve months ended December 31, 2021, the *E-ZPass* usage rate for passenger cars was 88.6%, and 95.5% for commercial vehicles. This resulted in an overall *E-ZPass* usage rate of 89.6%. The *E-ZPass* usage rate remains one of the highest in the region reflecting acceptance among commuters and frequent travelers of the *E-ZPass* brand and the convenience provided to the users throughout the Northeast.

Garden State Parkway Traffic & Revenue Comparison

For the Month of December 2021⁽¹⁾

Traffic

	December-21	December-20	% Change			
Passenger Vehicles	27,718,000	23,925,000	15.9%			
Commercial Vehicles	461,000	418,000	10.3%			
Overall	28,179,000	24,343,000	15.8%			
RevenueDecember-21December-20% Change						
Passenger Vehicles	\$ 38,247,000	\$ 32,829,000	16.5%			
Commercial Vehicles	1,543,000	1,414,000	9.1%			
Overall	\$ 39,790,000	\$ 34,243,000	16.2%			

(1) Includes un-audited data for the month.

For the month of December 2021, toll transactions on the Garden State Parkway increased by 15.8% and toll revenue increased by 16.2% when compared to December 2020. The overall increase in toll transactions can be attributed to the easing of COVID-19 restrictions and lifting of the State of Emergency in New Jersey, combined with increased holiday travel and mild winter weather. The increase in toll revenue is attributed to the increase in toll transactions. The results were slightly below CDM's projections of a 16.5% increase in traffic and a 17.0% increase in toll revenue for December 2021.

For the Twelve Months Ended December 31, 2021⁽¹⁾

<u>Traffic</u>

	December-21	December-20	% Change		
Passenger Vehicles	347,005,000	303,172,000	14.5%		
Commercial Vehicles	5,957,000	5,313,000	12.1%		
Overall	352,962,000	308,485,000	14.4%		
Revenue					
	December-21	December-20	% Change		
Passenger Vehicles	\$ 484,258,000	\$ 356,187,000	36.0%		
Commercial Vehicles	20,960,000	16,348,000	28.2%		
YTD Toll Revenue	\$ 505,218,000	\$ 372,535,000	35.6%		

(1) Includes un-audited data for the month.

For the twelve months ended December 31, 2021, toll transactions on the Garden State Parkway increased 14.4% and toll revenue increased 35.6% when compared to the same period in 2020. Toll transactions increased due to the less severe impacts of the COVID-19 pandemic, as the same period in 2020 had stay at home orders, travel restrictions and the mandatory closing of non-essential businesses. However, toll revenue increased due not only to the increase in toll transactions, but also due a full-year impact of the toll rate increase that went into effect on September 13, 2020. Results fell slightly below the 2021 Budget which was based on CDM Smith's projections of a 15.4% increase in toll transactions and a 35.8% increase in toll revenue, due in part to the storms in February, August, September, and October 2021. *E-ZPass* remains popular on the Garden State Parkway as electronic toll collection continues to increase. For the twelve months ended December 31, 2021, the total *E-ZPass* usage rate was 88.2%. The E-ZPass usage rate for passenger cars was 88.1%, and 94.2% for commercial vehicles.

Operating Expenses For the Twelve Months Ended December 31, 2021

	2021	2021 Annual	
	Annual Budget	Expenses	
Maintenance of roadway, buildings & equipment			
Maintenance	\$ 238,716,000	0\$204,950,000	
Engineering	22,224,000	27,942,000	
Total Maintenance	260,940,000	0 232,892,000	
Toll Collection			
Toll Collection	180,137,000	0 179,032,000	
State Police & Traffic Control			
State Police	89,784,000	95,705,000	
Operations	15,518,000	0 14,611,000	
Total State Police and Traffic Control	105,302,000	0 110,316,000	
Technology			
Information Technology Services	24,035,000	0 23,649,000	
General & Administrative			
Executive Office	1,801,000	0 1,632,000	
Law	12,271,000	0 10,881,000	
Purchasing & Materials Management	8,640,000	7,412,000	
Human Resources & Office Services	6,932,000	5,477,000	
Finance	14,800,000	0 12,868,000	
Patron & Customer Services	1,754,000	0 1,624,000	
Internal Audit	5,712,000	0 4,939,000	
Total General and Administrative	51,910,000	0 44,833,000	
TOTAL OPERATING	\$ 622,324,000	0 \$ 590,722,000	

For the twelve months ended December 31, 2021, operating expenses were approximately \$590,722,000, which was 95.0% of the annual budget. Operating expenses through December 2021 were slightly under budget due to lower than budgeted salaries of approximately \$19,000,000 because of existing vacancies, snow/severe weather costs of approximately \$10,000,000, health benefits costs of about \$8,000,000, pension costs of about \$2,500,000 and credit card transaction processing fees of about \$2,000,000. These under budget expenses were partially offset by higher than budgeted electronic toll collection costs of about \$10,000,000 due to higher volumes, State Police costs of about \$7,000,000 due to higher overtime costs for traffic protection in construction zones and increased pension costs, and transponder costs of about \$3,000,000.

Debt Service

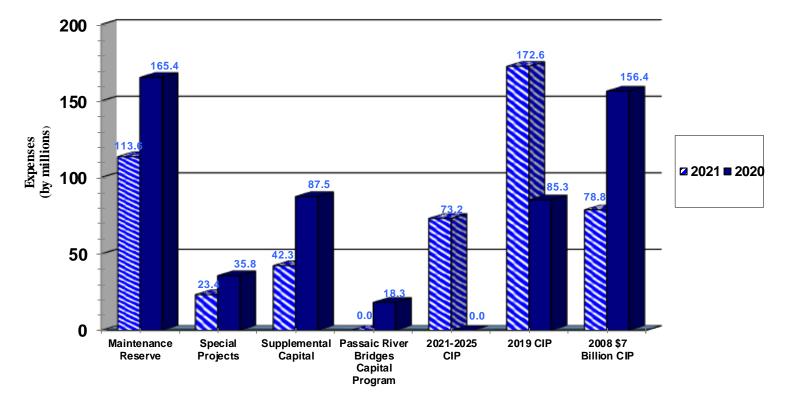
Debt Service includes interest and principal payments on the Authority's outstanding bonds. For the twelve months ended December 31, 2021, Debt Service totaled \$796,379,000 and included \$576,594,000 in interest payments and \$219,785,000 in principal payments. Debt Service is currently \$124,375,000 or 13.5% below budget partly because the Series 2021B refunding resulted in interest expense and principal savings which were not budgeted. In addition, the budget assumed a \$500,000,000 new money bond issuance in November 2020 and another \$500,000,000 in January 2021, while only one has been required.

General Reserve Fund

The General Reserve Fund includes all contractual payments subordinate to bondholders and expenditures for any other corporate purpose. The General Reserve Fund spending totaled \$347,606,000 and consisted primarily of \$175,000,000 for the new State Transportation Agreement, \$64,500,000 for the State Transportation Projects Funding Agreement, and \$22,000,000 for the Transportation Trust Fund. Also included is \$63,380,000 in transfers to the Construction Fund for revenue funded supplemental capital projects.

Capital Spending Program Expenditures For the Twelve Months Ended December 31, 2021

	<u>2021</u>		<u>2020</u>
Maintenance Reserve	\$ 113,635,000	:	\$ 165,364,000
Special Project Reserve	23,391,000		35,836,000
Supplemental Capital	42,276,000		87,534,000
Passaic River Bridges Rehabilitation Program	 -		18,305,000
Capital Budget Total	 179,302,000		307,039,000
2021-2025 Capital Improvement Program	73,221,000		-
2019 Capital Improvement Program	172,640,000		85,282,000
2008 \$7 Billion Capital Improvement Program	 78,766,000		156,425,000
Construction Fund Total	324,627,000		241,707,000
Total Spending	\$ 503,929,000		\$ 548,746,000



The Capital Budget currently includes the Maintenance Reserve Fund, the Special Project Reserve Fund, and the Supplemental Capital Program. Current or accumulated revenues are used to support these funds. The Maintenance Reserve Fund covers the routine upkeep of the Authority's roadways with projects that are directly related to the Tumpike System. These projects consist of major resurfacing, structural repairs, major bridge repairs, and painting. The Special Project Reserve Fund covers non-routine maintenance of the roadways and facilities. These projects consist of, but are not limited to, improving the Authority's facilities, fleet and technology platform. The Supplemental Capital Program generally covers roadway and facilities improvements, as well as major technology initiatives. For the twelve months ended December 31, 2021, total expenditures from the Capital Budget were approximately \$179,302,000. Expenditures included \$18,055,000 for GSP Milepost 0-126 Resurfacing, \$13,590,000 for TPK Resurfacing, and \$12,423,000 for TPK Milepost 92-122 & NBHCE.

The Construction Fund, which is funded by bond proceeds, consists of the 2021-2025 Capital Improvement Program, 2019 Capital Improvement Program, and the 2008 \$7 Billion Capital Improvement Program. For the twelve months ended December 31, 2021, total expenditures were approximately \$324,627,000, which was 50.4% of the 2021 Spending Budget. The Construction Fund includes the 2021-2025 Capital Improvement Program, the 2019 Capital Improvement Program and the 2008 \$7 Billion Capital Improvement Program. Total expenditures from the 2021-2025 Capital Improvement Program for the twelve months ended December 31, 2021 were approximately \$73,221,000. Expenses included \$10,978,000 for TPK Hybrid CMS Installation, \$7,960.000 for TPK NBHCE Capacity Enhancements, and \$5,889,000 for GSP & TPK Bridge Rehabilitation/Replacement Program. In addition to these expenditures, there are open contracts and commitments totaling approximately \$750,388,000. Total expenditures from the 2019 Capital Improvement Program for the twelve months ended December 31, 2021 were approximately \$172,640,000. Expenses included \$33,415,000 for GSP Shoulder Widening from MP 30 to 35, \$22,211,000 for TPK Install of New Hybrid CMS, and \$16,017,000 for Construction of High-Speed E-ZPass Lanes at TPK Interchange 18. In addition to these expenditures, there are open contracts and commitments totaling approximately \$260,264,000. Total expenditures from the 2008 \$7 Billion Capital Improvement Program for the twelve months ended December 31, 2021 were approximately \$172,640,000. Expenses included \$47,069,000 for TPK Install of New Hybrid CMS, and \$16,017,000 for Construction of High-Speed E-ZPass Lanes at TPK Interchange 18. In addition to these expenditures, there are open contracts and commitments totaling approximately \$260,264,000. Total expenditures from the 2008 \$7 Billion Capital Improvement Program for the twelve months ended December 31, 2021 were approximately \$78,766,000. Expenses included \$47,069,000 for the NBHCE Bridge Re-decking, \$18,924,000 for